

DAY 1 | 8:30-4:30

MORNING

- Introduction and Overview
- *State of the World and Introduction to Systems Thinking* with John Sterman

AFTERNOON

- *Sustainability Strategy: Walmart* with Jason Jay
- *Launching New Businesses: CleanStart Simulation and Observations from Clean Energy Ventures* with David Miller

DAY 2 | 8:30-4:30

MORNING

- *Learning Circles* with Jason Jay
- *Climate Solutions: Interactive EnRoads Simulation* with John Sterman and Jason Jay

AFTERNOON

- *ESG and Measurement of Markets* with Jason Jay
- *Making the Business Case for Sustainability: MIT Sloan E62 Green Building* with John Sterman

DAY 3 | 8:30-4:30

MORNING

- *Learning Circles* with Jason Jay
- *Operational CO2 Reducion: Takeda* with Bethany Patten and Rich Wilner
- *NGOs and Cross Sectoral Collaboration: Gas Leaks Alliance* with Jason Jay, Zeyneb Malavi and Bill Ackley

AFTERNOON

- *Engaging the Organization: Breaking Through Gridlock and Building Shared Commitment* with Jason Jay
- *Commitments To Action: Personal and Collective Action* with John Sterman and Jason Jay